## de volksbank

## 2018 GRI Content Index



The original report was drafted in Dutch. This document is an English translation of the original. In case of any discrepancy between the English and the Dutch text, the latter will prevail.









## GRI content index de Volksbank N.V.

The references in the table below refer to the chapters of de Volksbank N.V. Annual Report 2018.

GRI content index de Volksbank - In accordance 'core'

	nt index de Volksbank – In accordance 'core'	
	Description indicator	Reference/description
	ieneral indicators	
	sational profile	
102-1	Name of the organisation	De Volksbank N.V. (JV p.5)
102-2	Primary brands, products and/or services	De Volksbank
		At a glance, Ch. 2 Profile
		3.11 Brand identity
		De Volksbank rules out investments in companies and loans to persons and
		companies involved in corruption, financial, tax, environmental and/or social
		scandals. De Volksbank also rules out investments in arms, fossil fuels and child
		labour.
102.2	Lacation of the argainsticals handquarters	Utrecht
102-3	Location of the orgnisation's headquarters  Number of countries in which the	The Netherlands
102-4		The Neuterlands
102-5	organisation operates Ownership structure and legal form	6.5 Davidanments logal structure of de Volkshank
102-5	Markets served	6.5 Developments legal structure of de Volksbank At a glance Ch.2 Profile
102-6		<del>-</del>
104-7	Scale of the reporting organisation	i. 3.4 Genuine attention for our employees
		ii. At a glance
		iii., iv, en v Keyfigures, At a glance, 3.8. Commercial developments, 3.9 Financial results
102-8	Composition workforce	3.4 Genuine attention for our employeees
102-0	Composition workforce	3.4 dendine attention for our employeees
		De Volksbank does not disclose any information regarding 102-8 b. The reason for
		non-disclosure is that we believe this sorting does not add any value to our report. If
		readers are interested in this disclosure, we are prepared to add this to our future
		reports.
102-9	Description of the organisation's supply chain	At a glance
102 5	bescription of the organisation's supply than	2.4 Value for our stakeholders
		2.1 Mission and ambition
		3.11 Brand identity
102-10	Significant changes in the reporting period	There have not been any significant changes in the financial strucutre of de
		Volksbank and its brands.
102-11	Explanation about the application of the	We have not formally adopted the precautionary principle, but we do systemetically
	precautionary principle by the reporting	assess and manage environmental, safety, supply chain, operational and other risks
	organisation	as described throughout this report. Zie ook 4.1 Risk management objectives
		4.4. Risk appetite and risk indicators
		4.5 Risk management organisation
102-12	Externally developed economic,	Data collection and reporting, guidelines and International CSR (IMVO) banking
	environmental and social charters, principles	covenant (3.3)
	to which the organisation subscribes or which	
	it endorses	
102-13	Memberships of associations (such as	2.4 Value creation for our stakeholders, website https:// www.devolksbank.nl sub
	industry associations) and national or	corporate sustainability, sub memberships and conventions
	international advocacy organisations	
2. Strateg	у	
102-14	Statement from the most senior decision-	Interview CEO
	maker of the organisation	
3. Ethics a	ind integrity	
102-16	Description of the organisation's values,	1.5 Developments in the regulatory environment
	principles, standards and norms of conduct	Ch. 3 Progress on strategy
	such as a code of conduct	4.10 Non-financial risks
		6.3 Banking Code
4. Govern		
102-18	Governance structure of the organisation	6.1 Composition, appointment and functioning of the Board of Directors
		Management approach to corporate responsibility
	older Engagement	
102-40	List of stakeholder groups engaged in the	2.1 Mission and ambition
	organisation	2.4 Value creation for our stakeholders
		Ch. 3 Progress on strategy

102-41		
	Employees covered by a collective bargaining agreement	3.4 Genuine attention for our employees
102-42	Basis for the identification and selection of stakeholders	2.4 Value creation for our stakeholders
102-43	Organisation's approach to stakeholder engagement	2.4 Value creation for our stakeholders  About the non-financial information in this report: Determination of materiality
102-44	Key aspects and concerns that have been	2.4 Value creation for our stakeholders
	raised through stakeholder engagement	211 Talac di cattori for car stationalis
6. Reporti	ng practice	
102-45	List of all entities that are incorporated in the	Scope and boundaries
	consolidated financial statements but are not covered by this report	6.5 Developments legal structure of de Volksbank
102-46	Process to determine the report content and	Data collection and reporting - Guidelines
	specific boundaries and principles used	Determination of materiality
102-47	Material Aspects determined in the process of	2.4 Value creation for our stakeholders
	defining report content	Determination of materiality
102-48	Impact of any restatements of information	There have not been any restatements of information provided compared to last
	provided in previous reports, and the reasons for such restatements	reporting year.
102-49	Significant scope and boundary related	1.2 Stakeholder engagement
	deviations from previous reporting periods	Scope and boundaries
		Determination of materiality
102-50	Reporting period for information provided	1 January 2018 until 31 December 2018
102-51	Date of the most recent previous report	7 March 2018
102-52	Reporting cycle	Annually
102-53	Point of contact for questions regarding the report or its contents	De Volksbank values your opinion on this annual report
		verantwoord.ondernemen@devolksbank.nl
102-54	GRI application level and GRI content index	Data collection and reporting
		Determination of materiality
102-55	GRI content index	Website
102-56	Policy with regard to assurance	External assurance
	cific Standards	
	safety of customer data	
	omer privacy	
103-1/2/3	a. Explanation to materiality per Aspect	1.4 Developments in the sector (Data & Privacy)
		1.5 Developments in the regulatory environment
	b. Management's approach to the material	1.5 Developments in the regulatory environment 2.4 Value creation for our stakeholders
	b. Management's approach to the material Aspect and its impact	2.4 Value creation for our stakeholders
		<ul><li>2.4 Value creation for our stakeholders</li><li>3.1 The three strategic pillars</li></ul>
	Aspect and its impact  c. Evaluation of the management approach	<ul> <li>2.4 Value creation for our stakeholders</li> <li>3.1 The three strategic pillars</li> <li>3.2 Benefits for customers</li> <li>3.7 Techonology and innovation</li> </ul> About the non-fnancial information in this report:, scope and boundaries
<i>A</i> 19 4	Aspect and its impact  c. Evaluation of the management approach per material Aspect	2.4 Value creation for our stakeholders 3.1 The three strategic pillars 3.2 Benefits for customers 3.7 Techonology and innovation  About the non-financial information in this report:, scope and boundaries About the non-financial information in this report: Data collection and reporting
418-1	Aspect and its impact  c. Evaluation of the management approach per material Aspect  Total number of complaints concerning	<ul> <li>2.4 Value creation for our stakeholders</li> <li>3.1 The three strategic pillars</li> <li>3.2 Benefits for customers</li> <li>3.7 Techonology and innovation</li> </ul> About the non-fnancial information in this report:, scope and boundaries
418-1	Aspect and its impact  c. Evaluation of the management approach per material Aspect	2.4 Value creation for our stakeholders 3.1 The three strategic pillars 3.2 Benefits for customers 3.7 Techonology and innovation  About the non-financial information in this report:, scope and boundaries About the non-financial information in this report: Data collection and reporting 3.2 Benefits for customers  Complaints concerning data leaks and substaintiated complaints are nog disclosed
	Aspect and its impact  c. Evaluation of the management approach per material Aspect  Total number of complaints concerning breaches of customer privacy and losses of customer data	2.4 Value creation for our stakeholders 3.1 The three strategic pillars 3.2 Benefits for customers 3.7 Techonology and innovation  About the non-financial information in this report:, scope and boundaries About the non-financial information in this report: Data collection and reporting 3.2 Benefits for customers
Simple an	Aspect and its impact  c. Evaluation of the management approach per material Aspect  Total number of complaints concerning breaches of customer privacy and losses of customer data  d transparant products	2.4 Value creation for our stakeholders 3.1 The three strategic pillars 3.2 Benefits for customers 3.7 Techonology and innovation  About the non-financial information in this report:, scope and boundaries About the non-financial information in this report: Data collection and reporting 3.2 Benefits for customers  Complaints concerning data leaks and substaintiated complaints are nog disclosed
417: Produ	Aspect and its impact  c. Evaluation of the management approach per material Aspect  Total number of complaints concerning breaches of customer privacy and losses of customer data	2.4 Value creation for our stakeholders 3.1 The three strategic pillars 3.2 Benefits for customers 3.7 Techonology and innovation  About the non-financial information in this report:, scope and boundaries About the non-financial information in this report: Data collection and reporting 3.2 Benefits for customers  Complaints concerning data leaks and substaintiated complaints are nog disclosed
Simple an 417: Produ	Aspect and its impact  c. Evaluation of the management approach per material Aspect  Total number of complaints concerning breaches of customer privacy and losses of customer data  d transparant products act and labelling (social)	2.4 Value creation for our stakeholders 3.1 The three strategic pillars 3.2 Benefits for customers 3.7 Techonology and innovation  About the non-financial information in this report:, scope and boundaries About the non-financial information in this report: Data collection and reporting 3.2 Benefits for customers  Complaints concerning data leaks and substaintiated complaints are nog disclosed for confidentiality reasons  2.2 Three strategic pillars 2.3 SWOT analysis 2.4 Value creation for our stakeholders 3.1 The three strategic pillars: Simplifying and enhancing our business operations
Simple an 417: Produ	Aspect and its impact  c. Evaluation of the management approach per material Aspect  Total number of complaints concerning breaches of customer privacy and losses of customer data  d transparant products act and labelling (social)  a. Explanation to materiality per Aspect  b. Management's approach to the material	2.4 Value creation for our stakeholders 3.1 The three strategic pillars 3.2 Benefits for customers 3.7 Techonology and innovation  About the non-financial information in this report:, scope and boundaries About the non-financial information in this report: Data collection and reporting 3.2 Benefits for customers  Complaints concerning data leaks and substaintiated complaints are nog disclosed for confidentiality reasons  2.2 Three strategic pillars 2.3 SWOT analysis 2.4 Value creation for our stakeholders 3.1 The three strategic pillars: Simplifying and enhancing our business operations 3.2 Benefits for customers (NPS en number of customers) 4.1 Risk management objectives (clear and transparent products) 4.2 Moderate risk profile (clear and transparent products) 4.10.2 Types of risk and
Simple an 417: Produ	Aspect and its impact  c. Evaluation of the management approach per material Aspect  Total number of complaints concerning breaches of customer privacy and losses of customer data  d transparant products  act and labelling (social)  a. Explanation to materiality per Aspect  b. Management's approach to the material Aspect and its impact  c. Evaluation of the management approach	2.4 Value creation for our stakeholders 3.1 The three strategic pillars 3.2 Benefits for customers 3.7 Techonology and innovation  About the non-financial information in this report:, scope and boundaries About the non-financial information in this report: Data collection and reporting 3.2 Benefits for customers  Complaints concerning data leaks and substaintiated complaints are nog disclosed for confidentiality reasons  2.2 Three strategic pillars 2.3 SWOT analysis 2.4 Value creation for our stakeholders 3.1 The three strategic pillars: Simplifying and enhancing our business operations 3.2 Benefits for customers (NPS en number of customers) 4.1 Risk management objectives (clear and transparent products) 4.2 Moderate risk profile (clear and transparent products) 4.10.2 Types of risk and areas of focus (suitable products) About the non-financial information in this report:

442. 11	ghts and responsible investing	
	an rights assesment  a. Explanation to materiality per Aspect	2.4 Value creation for our stakeholders
103-1/2/3	a. Explanation to materiality per Aspect	3.3.2 Sustainability
	b. Management's approach to the material	About the non-financial information in this report: scope and boundaries and
	Aspect and its impact	investment policy
	Aspect and its impact	investment policy
	c. Evaluation of the management approach	
	per material Aspect	
412-3	Total number and percentage of significant	3.3.2 Sustainability. For complete results see report 'Living Wage Report 2018', see
	investments and contracts that include	website of ASN Bank and de Volksbank
	human rights clauses or that underwent	
	human rights screening.	
Complianc	ce with laws and regulation	
119: Socio	economic Compliance	
03-1/2/3	a. Explanation to materiality per Aspect	1.5 Developments in the regulatory environment
		2.4 Value creation for our stakeholders
	b. Management's approach to the material	3.10 Taxation
	Aspect and its impact	4.3.2 Top risks resulting from internal causes
		4.4 Risk appetite and risk indicators
	c. Evaluation of the management approach	4.5 Risk management organisation
	per material Aspect	4.5.2 Risk governance
		4.9.3 Developments in capital requirements
		4.10 Non-financial risks
		4.11 Management statement
419-1		About the non-financial information in this report  Material shortcomings that resulted in penalties and measures in 2017 were dealt
+13-1		with in 2018.
Climate-no	eutral balance sheet	With 11 2010.
305: Emiss	sions	
103-1/2/3	a. Explanation to materiality per Aspect	2.1Mission, ambition and objectives, Responsibility for society
		2.4 Value creation for our stakeholders
	b. Management's approach to the material	3.1 The three strategic pillars
	Aspect and its impact	3.3 Responsibility for society
		3.3.2 Sustainability
	c. Evaluation of the management approach	About the non-financial information in this repor: scope and boundaries, and
	per material Aspect	Management approach to corporate responsibility, Calculation of CO2 emissions -
		climate-neutral operations, Calculation of CO2-emissions climate-neutral income
205 5		statement
305-5	GHG emissions reduced as a direct result of	Keyf figures
	reduction initiatives, in metric tons of CO2	2.4 Value creation for our stakeholders
	equivalent.	3.1 The three strategic pillars  About the non-financial information in this report: Calculation of CO2 emissions -
		climate-neutral operations, Calculation of CO2-emissions climate-neutral income
		statement
ound and	d stable bank	
	d stable bank omic Performance	
201: Econo		2.1 Mission, ambition and objectives,
201: Econo	omic Performance	2.1 Mission, ambition and objectives, 3.5 Return for the shareholder
201: Econo	a. Explanation to materiality per Aspect  b. Management's approach to the material	<ul><li>3.5 Return for the shareholder</li><li>4.1 Risk management objectives</li></ul>
201: Econo	omic Performance a. Explanation to materiality per Aspect	3.5 Return for the shareholder
201: Econo	a. Explanation to materiality per Aspect b. Management's approach to the material Aspect and its impact	<ul><li>3.5 Return for the shareholder</li><li>4.1 Risk management objectives</li></ul>
201: Econo	a. Explanation to materiality per Aspect b. Management's approach to the material Aspect and its impact c. Evaluation of the management approach	<ul><li>3.5 Return for the shareholder</li><li>4.1 Risk management objectives</li></ul>
<b>201: Econo</b> 103-1/2/3	b. Management's approach to the material Aspect and its impact  c. Evaluation of the management approach per material Aspect	3.5 Return for the shareholder 4.1 Risk management objectives 4.9 Capital management
<b>201: Econo</b> 103-1/2/3	bmic Performance a. Explanation to materiality per Aspect b. Management's approach to the material Aspect and its impact c. Evaluation of the management approach per material Aspect Direct economic value generated and	3.5 Return for the shareholder 4.1 Risk management objectives 4.9 Capital management  Key figure
201: Econo	b. Management's approach to the material Aspect and its impact  c. Evaluation of the management approach per material Aspect	3.5 Return for the shareholder 4.1 Risk management objectives 4.9 Capital management  Key figure 2.4 Value creation for our stakeholders
<b>201: Econo</b> 103-1/2/3	bmic Performance a. Explanation to materiality per Aspect b. Management's approach to the material Aspect and its impact c. Evaluation of the management approach per material Aspect Direct economic value generated and	3.5 Return for the shareholder 4.1 Risk management objectives 4.9 Capital management  Key figure 2.4 Value creation for our stakeholders Consolidated income statement
<mark>201: Econo</mark> 103-1/2/3	bmic Performance a. Explanation to materiality per Aspect b. Management's approach to the material Aspect and its impact c. Evaluation of the management approach per material Aspect Direct economic value generated and	3.5 Return for the shareholder 4.1 Risk management objectives 4.9 Capital management  Key figure 2.4 Value creation for our stakeholders Consolidated income statement 3.10 Financial results
201: Econo 103-1/2/3 201-1	b. Management's approach to the material Aspect and its impact  c. Evaluation of the management approach per material Aspect Direct economic value generated and distributed	3.5 Return for the shareholder 4.1 Risk management objectives 4.9 Capital management  Key figure 2.4 Value creation for our stakeholders Consolidated income statement 3.10 Financial results 3.11 Taxations
201: Econo 103-1/2/3 201-1	b. Management's approach to the material Aspect and its impact  c. Evaluation of the management approach per material Aspect Direct economic value generated and distributed  Financial implications and other risks and	3.5 Return for the shareholder 4.1 Risk management objectives 4.9 Capital management  Key figure 2.4 Value creation for our stakeholders Consolidated income statement 3.10 Financial results 3.11 Taxations  SWOT analysis
201: Econo 103-1/2/3 201-1	b. Management's approach to the material Aspect and its impact  c. Evaluation of the management approach per material Aspect Direct economic value generated and distributed	3.5 Return for the shareholder 4.1 Risk management objectives 4.9 Capital management  Key figure 2.4 Value creation for our stakeholders Consolidated income statement 3.10 Financial results 3.11 Taxations  SWOT analysis 1.2 Social developments
<b>201: Econo</b> 103-1/2/3	b. Management's approach to the material Aspect and its impact  c. Evaluation of the management approach per material Aspect Direct economic value generated and distributed  Financial implications and other risks and	3.5 Return for the shareholder 4.1 Risk management objectives 4.9 Capital management  Key figure 2.4 Value creation for our stakeholders Consolidated income statement 3.10 Financial results 3.11 Taxations  SWOT analysis 1.2 Social developments About the non-financial information in this report: Calculation of CO2 emissions -
201: Econo 103-1/2/3 201-1 201-2	b. Management's approach to the material Aspect and its impact  c. Evaluation of the management approach per material Aspect Direct economic value generated and distributed  Financial implications and other risks and opportunities due to climate change	3.5 Return for the shareholder 4.1 Risk management objectives 4.9 Capital management  Key figure 2.4 Value creation for our stakeholders Consolidated income statement 3.10 Financial results 3.11 Taxations  SWOT analysis 1.2 Social developments About the non-financial information in this report: Calculation of CO2 emissions - climate-neutral operations/income statement
201: Econo 103-1/2/3 201-1	b. Management's approach to the material Aspect and its impact  c. Evaluation of the management approach per material Aspect Direct economic value generated and distributed  Financial implications and other risks and	3.5 Return for the shareholder 4.1 Risk management objectives 4.9 Capital management  Key figure 2.4 Value creation for our stakeholders Consolidated income statement 3.10 Financial results 3.11 Taxations  SWOT analysis 1.2 Social developments About the non-financial information in this report: Calculation of CO2 emissions -

103-1/2/3	a. Explanation to materiality per Aspect	1.4 Developments in the sector
		2.1 Mission, ambition and objectives,
	b. Management's approach to the material	3.2 Benefits for customers
	Aspect and its impact	
	c. Evaluation of the management approach	
	per material Aspect	
V1	Own indicator: yet to be defined	As customer needs are at the heart of de Volksbank's operations, it is essential to
		adopt a way of working that starts with taking stock of what customers need. We call
		this a 'reversal of the bank model'.
Financial		
103-1/2/3	a. Explanation to materiality per Aspect	1.2 Mission, ambition, Responsibility for society
		2. 4 Value creation for our stakeholders
	b. Management's approach to the material	3.1 The three strategic pillars
	Aspect and its impact	3.3 Responsibility for society,
		3.3.1 Financial resilience
	c. Evaluation of the management approach	4.1 Risk management objectives
	per material Aspect	About the non-financial information in this report: Scope and boundaries
		About the non-financial information in this report: Data collection and reporting
V2	Number of customers that indicates that the	Financial resilience score
	bank is ready to help them when they have	
	financial stress (percentage of customers)	
	y of services	
103-1/2/3	a. Explanation to materiality per Aspect	3.2 Benefits for customers
	la Maria a contra a contra de la contra dela contra dela contra de la contra dela contra de la contra del contra de la contra dela contra de la contra dela contra del la contra del la contra dela contra dela contra del la c	
	b. Management's approach to the material	
	Aspect and its impact	
	c. Evaluation of the management approach	
	per material Aspect	
V3	Own indicator	Availability in %, 3.2 Benefits for customers
	ical innovatiosn	Availability III 70, 3.2 Deficition customers
	a. Explanation to materiality per Aspect	2.2 Three strategic pillars
105 17275	a. Explanation to materiality per respect	3.1 The three strategic pillars
		3.7 Technology and innovation
	b. Management's approach to the material	4.3.1 Top risks resulting from external developments
	Aspect and its impact	, and the second
	c. Evaluation of the management approach	
	per material Aspect	
V4	Own indicator: yet to be defined	3.7 Technology and innovation
	-	